# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM 8-K

# CURRENT REPORT Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 17, 2022



#### Newpark Resources, Inc.

(Exact name of registrant as specified in its charter)

Delaware	001-02960	72-1123385
(State or other jurisdiction of incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)
9320 Lakeside Boulevard, Suite 100		
The Woodlands, Texas		77381
(Address of principal executive offices	5)	(Zip Code)
Registrant's tel	ephone number, including area code	: (281) 362-6800
	Not Applicable	
(Former nar	me or former address, if changed sin	ce last report.)
Check the appropriate box below if the Form 8-K filing is in following provisions:	ntended to simultaneously satisfy the	filing obligation of the registrant under any of the
Written communications pursuant to Rule 425 under t	he Securities Act (17 CFR 230.425)	
Soliciting material pursuant to Rule 14a-12 under the	Exchange Act (17 CFR 240.14a-12)	
Pre-commencement communications pursuant to Rule	e 14d-2(b) under the Exchange Act (	17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule	e 13e-4(c) under the Exchange Act (	17 CFR 240.13a-4(c))
Securities registered pursuant to Section 12(b) of the Act:		
<b>Title of each class</b> Common Stock, \$0.01 par value	Trading Symbol(s) NR	Name of each exchange on which registered New York Stock Exchange
ndicate by check mark whether the registrant is an emergin chapter) or Rule 12b-2 of the Securities Exchange Act of 19		e 405 of the Securities Act of 1933 (§230.405 of this
Emerging growth company $\square$		
f an emerging growth company, indicate by check mark if to revised financial accounting standards provided pursuant	_	

#### Item 2.02. Results of Operations and Financial Condition.

On February 17, 2022, Newpark Resources, Inc. (the "Company") issued a press release announcing financial information for the three months and twelve months ended December 31, 2021. The press release is attached to this Current Report on Form 8-K as Exhibit 99.1 and is incorporated herein by reference.

The information in Item 2.02 of this Current Report on Form 8-K and the information in the exhibit attached hereto shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act except as expressly set forth by specific reference in such filing.

#### Use of Non-GAAP Financial Information

To help understand the Company's financial performance, the Company has supplemented its financial results that it provides in accordance with generally accepted accounting principles ("GAAP") with non-GAAP financial measures. Such financial measures include earnings before interest, taxes, depreciation and amortization ("EBITDA"), EBITDA Margin, Free Cash Flow, Net Debt, and the Ratio of Net Debt to Capital.

We believe these non-GAAP financial measures are frequently used by investors, securities analysts and other parties in the evaluation of our performance and liquidity with that of other companies in our industry. Management uses these measures to evaluate our operating performance, liquidity and capital structure. In addition, our incentive compensation plan measures performance based on our consolidated EBITDA, along with other factors. The methods we use to produce these non-GAAP financial measures may differ from methods used by other companies. These measures should be considered in addition to, not as a substitute for, financial measures prepared in accordance with GAAP. Applicable reconciliations to the nearest GAAP financial measure of each non-GAAP financial measure are included in the attached Exhibit 99.1.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
99.1	Press release issued by Newpark Resources, Inc. on February 17, 2022
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

NEWPARK RESOURCES, INC. (Registrant)

Date: February 17, 2022 By: /s/ Gregg S. Piontek

Gregg S. Piontek

Senior Vice President and Chief Financial Officer

(Principal Financial Officer)



# **NEWS RELEASE**

Contacts: Gregg Piontek

Senior Vice President and Chief Financial Officer Newpark Resources, Inc. gpiontek@newpark.com 281-362-6800

# NEWPARK RESOURCES REPORTS FOURTH QUARTER 2021 RESULTS

Revenues improve 18% sequentially; Fluids Systems returns to profitability Company provides update on ongoing strategic portfolio review

THE WOODLANDS, TX – February 17, 2022 – Newpark Resources, Inc. (NYSE: NR) ("Newpark" or the "Company") today announced results for its fourth quarter ended December 31, 2021. Total revenues for the fourth quarter of 2021 were \$179.6 million compared to \$151.8 million for the third quarter of 2021 and \$129.7 million for the fourth quarter of 2020. Net loss for the fourth quarter of 2021 was \$3.7 million, or (\$0.04) per share, compared to net loss of \$10.5 million, or (\$0.11) per share, for the third quarter of 2021, and net loss of \$18.4 million, or (\$0.20) per share, for the fourth quarter of 2020.

Fourth quarter 2021 operating results include \$0.02 per share in after-tax charges including the impact of \$0.9 million of pre-tax restructuring related charges in the Fluids Systems segment and \$0.9 million of incremental pre-tax expenses in the Industrial Solutions segment related to a multi-year sales tax audit and insurance reserves.

Paul Howes, Newpark's Chief Executive Officer, stated, "Our fourth quarter results reflect the benefit of our continued expansion in the power transmission market, as well as the improving market dynamics in the global oil and gas sector. Consolidated revenues increased 18% sequentially to \$180 million in the fourth quarter, benefiting from strong growth in both the Industrial Solutions and Fluids Systems segments.

"The Industrial Solutions segment generated \$52 million of revenues in the fourth quarter, reflecting an 18% sequential improvement, benefiting from the anticipated year-end strength for Site and Access Solutions product sales into the utilities sector. The Industrial Solutions segment operating margin declined modestly to 16% in the fourth quarter, impacted by the anticipated headwind from elevated raw materials costs and the lack of industrial blending production volume, as well as the elevated expenses associated with the sales tax audit and insurance reserves."

Howes continued, "The Fluids Systems segment revenues also improved 18% sequentially, driven by broad-based growth across most of our key markets. In North America, revenues improved by 17% sequentially to \$83 million, including 21% sequential growth from both U.S. land and Canada. These improvements were partially offset by a \$2 million decline in the Gulf of Mexico, driven by further project delays with a primary customer experiencing drillship mechanical issues. International revenues improved 21% sequentially to \$45 million in the fourth quarter, driven primarily by increased activities in North Africa. As a result of the revenue improvement and ongoing cost reduction efforts, the Fluids Systems segment returned to positive operating income, despite incurring the restructuring charges. Corporate office expenses were also elevated in the fourth quarter, primarily reflecting higher long-term incentive expense driven by the Company's share price performance relative to our peer group, as well as increased legal and professional expenses, primarily attributable to M&A activity and the restructuring of certain subsidiary legal entities within Europe.

"Regarding cash flows, operating activities used cash of \$17 million in the fourth quarter, including a \$35 million increase in receivables driven by the higher revenue level. Receivable DSO's remained elevated in the fourth quarter, due in part to the timing of large projects and product sales within the quarter, though we expect DSO's will normalize in the first quarter and provide a favorable tailwind for cash generation," added Howes. "Net cash used in investing activities were \$10 million in the fourth quarter, including \$13 million to fund a strategic acquisition in the Industrial Solutions segment which expands our geographic reach in the Northeast and strengthens our utility industry customer base."

# Strategic Review Update

As part of the ongoing business and portfolio review, the Company announced that the Board of Directors recently approved two near-term actions intended to enhance liquidity available for investment in higher returning businesses, as the Company remains focused on taking the necessary steps to improve returns on invested capital and enhance long-term value for shareholders. These actions include winding down our industrial blending operations in the next few months and pursuing the sale of the industrial blending and warehouse facility and related equipment located in Conroe, Texas. Industrial blending contributed \$9 million of revenues in 2021 while incurring a \$2 million operating loss and ended the year with roughly \$20 million of net capital employed. As a result of the plan to exit and dispose of the assets used in the Industrial Blending business, we may incur pre-tax charges in the range of approximately \$4 million to \$8 million primarily related to the non-cash impairment of long-lived assets, which we expect to recognize in the first quarter of 2022.

Second, the Company will explore strategic options for the U.S. mineral grinding business, which supplies ground barite and other minerals to the U.S. Fluids Systems business, as well as to third parties in the oil and gas and industrial markets. The mineral grinding business contributed total third-party revenues of \$36 million in 2021 yielding approximately break-even operating income and ended the year with \$47 million of net capital employed, including roughly \$25 million of net working capital.

### **Segment Results**

The Fluids Systems segment generated revenues of \$127.9 million for the fourth quarter of 2021 compared to \$108.0 million for the third quarter of 2021 and \$79.4 million for the fourth quarter of 2020. Segment operating income was \$0.9 million for the fourth quarter of 2021 compared to an operating loss of \$6.6 million for the third quarter of 2021 and an operating loss of \$20.1 million for the fourth quarter of 2020. Operating income for the fourth quarter of 2021 includes \$0.9 million of charges primarily related to facility exit and severance costs. Operating loss for the third quarter of 2021 includes \$4.0 million of charges primarily related to self-insured costs associated with Hurricane Ida damage to our Fourchon, Louisiana Fluids Systems operating base, facility exit, and severance costs. Operating loss for the fourth quarter of 2020 includes \$11.2 million of net charges, primarily related to our exit from Brazil including \$11.7 million of charges for the non-cash recognition of cumulative foreign currency translation losses.

The Industrial Solutions segment generated revenues of \$51.7 million for the fourth quarter of 2021 compared to \$43.8 million for the third quarter of 2021 and \$50.3 million for the fourth quarter of 2020. Segment operating income was \$8.4 million for the fourth quarter of 2021 compared to operating income of \$8.1 million for the third quarter of 2021 and operating income of \$9.5 million for the fourth quarter of 2020. Operating income for the fourth quarter of 2021 includes \$0.9 million of incremental pre-tax expenses related to a multi-year sales tax audit and insurance reserves.

#### **Conference Call**

Newpark has scheduled a conference call to discuss fourth quarter 2021 results and its near-term operational outlook, which will be broadcast live over the Internet, on Friday, February 18, 2022 at 10:00 a.m. Eastern Time / 9:00 a.m. Central Time. To participate in the call, dial 412-902-0030 and ask for the Newpark Resources call at least 10 minutes prior to the start time, or access it live over the Internet at www.newpark.com. For those who cannot listen to the live call, a replay will be available through March 4, 2022 and may be accessed by dialing 201-612-7415 and using pass code 13726215#. Also, an archive of the webcast will be available shortly after the call at www.newpark.com for 90 days.

Newpark Resources, Inc. is a geographically diversified supplier providing products, as well as rentals and services to a variety of industries, including oil and gas exploration, electrical transmission & distribution, pipeline, renewable energy, petrochemical, construction, and other industries. For more information, visit our website at www.newpark.com.

This news release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. All statements other than statements of historical facts are forward-looking statements. Words such as "will," "may," "could," "should," "anticipates," "believes," "estimates," "expects," "plans," "intends," and similar expressions are intended to identify these forward-looking statements but are not the exclusive means of identifying them. These statements are not guarantees that our expectations will prove to be correct and involve a number of risks, uncertainties, and assumptions. Many factors, including those discussed more fully elsewhere in this release and in documents filed with the Securities and Exchange Commission by Newpark, particularly its Annual Report on Form 10-K for the year ended December 31, 2020, and its Quarterly Reports on Form 10-Q as well as others, could cause actual plans or results to differ materially from those expressed in, or implied by, these statements. These risk factors include, but are not limited to, risks related to the COVID-19 pandemic; the worldwide oil and natural gas industry; our customer concentration and reliance on the U.S. exploration and production market; our international operations; operating hazards present in the oil and natural gas industry and substantial liability claims, including catastrophic well incidents; our contracts that can be terminated or downsized by our customers without penalty; our product offering expansion; our ability to attract, retain and develop qualified leaders, key employees and skilled personnel; the availability of raw materials; business acquisitions and capital investments; our market competition; technological developments and intellectual property in our industry; severe weather, natural disasters, and seasonality; our cost and continued availability of borrowed funds, including noncompliance with debt covenants; environmental laws and regulations; our legal compliance; the inherent limitations of insurance coverage; income taxes; cybersecurity breaches or business system disruptions; our ability to maintain compliance with the New York Stock Exchange's continued listing requirements; and our amended and restated bylaws, which could limit our stockholders' ability to obtain what such stockholders believe to be a favorable judicial forum for disputes with us or our directors, officers or other employees. There can be no assurances that the ongoing portfolio review will result in any transaction, and no specific timeline has been established for the completion of the portfolio review. We assume no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by securities laws. Newpark's filings with the Securities and Exchange Commission can be obtained at no charge at <a href="www.sec.gov">www.sec.gov</a>, as well as through our website at <a href="www.newpark.com">www.newpark.com</a>.

# Newpark Resources, Inc. Condensed Consolidated Statements of Operations (Unaudited)

		T	[hr	ee Months Ende	ed		Twelve Months Ended				
(In thousands, except per share data)	De	cember 31, 2021	9	September 30, 2021		December 31, 2020	]	December 31, 2021	Ι	December 31, 2020	
Revenues	\$	179,563	\$	151,797	\$	129,705	\$	614,781	\$	492,625	
Cost of revenues		153,182		132,273		115,583		529,552		473,258	
Selling, general and administrative expenses		26,690		23,864		20,374		94,445		86,604	
Other operating (income) loss, net		(250)		1,723		(1,424)		(391)		(3,330)	
Impairments		_		_		11,689		_		14,727	
Operating loss		(59)		(6,063)		(16,517)		(8,825)		(78,634)	
Foreign currency exchange (gain) loss		(314)		25		35		(397)		3,378	
Interest expense, net		2,057		2,176		2,462		8,805		10,986	
(Gain) loss on extinguishment of debt				210				1,000		(419)	
Loss before income taxes		(1,802)		(8,474)		(19,014)		(18,233)		(92,579)	
Provision (benefit) for income taxes		1,879		2,011		(580)		7,293		(11,883)	
Net loss	\$	(3,681)	\$	(10,485)	\$	(18,434)	\$	(25,526)	\$	(80,696)	
Calculation of EPS:											
Net loss - basic and diluted	\$	(3,681)	\$	(10,485)	\$	(18,434)	\$	(25,526)	\$	(80,696)	
Weighted average common shares outstanding - basic		92,043		91,932		90,624		91,460		90,198	
Dilutive effect of stock options and restricted stock awards		_		_		_		_		_	
Dilutive effect of Convertible Notes								_			
Weighted average common shares outstanding - diluted		92,043		91,932	_	90,624		91,460		90,198	
Net loss per common share - basic:	\$	(0.04)	\$	(0.11)	\$	(0.20)	\$	(0.28)	\$	(0.89)	
Net loss per common share - diluted:	\$	(0.04)	\$	(0.11)	\$	(0.20)	\$	(0.28)	\$	(0.89)	

#### Newpark Resources, Inc. Operating Segment Results (Unaudited)

			Three	<b>Twelve Months Ended</b>						
(In thousands)	De	ecember 31, 2021	September 30, 2021		December 31, 2020		December 31, 2021		December 31, 2020	
Revenues										
Fluids Systems	\$	127,892	\$	107,955	\$	79,430	\$	420,789	\$	354,608
Industrial Solutions		51,671		43,842		50,275		193,992		138,017
Total revenues	\$	179,563	\$	151,797	\$	129,705	\$	614,781	\$	492,625
Operating income (loss)										
Fluids Systems (1)	\$	932	\$	(6,646)	\$	(20,119)	\$	(19,012)	\$	(66,403)
Industrial Solutions (2)		8,357		8,103		9,531		39,733		13,459
Corporate office		(9,348)		(7,520)		(5,929)		(29,546)		(25,690)
Total operating loss	\$	(59)	\$	(6,063)	\$	(16,517)	\$	(8,825)	\$	(78,634)
Segment operating margin										
Fluids Systems		0.7 %	)	(6.2)%		(25.3)%		(4.5)%		(18.7)%
Industrial Solutions		16.2 %	)	18.5 %		19.0 %		20.5 %		9.8 %

<sup>(1)</sup> Fluids Systems operating results include the impact of the following pre-tax charges:

Fluids Systems		7	Γhree	<b>Months Ende</b>		<b>Twelve Months Ended</b>			
(In thousands)	De	ecember 31, 2021	Sej	ptember 30, 2021	December 31, 2020		December 31, 2021	De	ecember 31, 2020
Fourchon, Louisiana hurricane-related costs	\$	_	\$	2,596	\$ —	\$	2,596	\$	_
Facility exit costs and other		708		1,691	(1,288	)	2,399		(201)
Severance costs		152		564	442		1,329		3,729
Kenedy, Texas facility fire insurance settlement		_		(849)	_		(849)		_
Brazil exit impairment - Recognition of cumulative foreign currency translation losses		_		_	11,689		_		11,689
Inventory write-downs		_		_	359		_		10,345
Property, plant and equipment impairments		_		_	_		_		3,038
	\$	860	\$	4,002	\$ 11,202	\$	5,475	\$	28,600

<sup>(2)</sup> Industrial Solutions operating income for the three months ended December 31, 2021 includes \$0.9 million of incremental pre-tax expenses related to a multi-year sales tax audit and insurance reserves. Industrial Solutions operating income for the twelve months ended December 31, 2021 includes \$0.9 million of incremental pre-tax expenses related to a multi-year sales tax audit and insurance reserves, as well as a \$1.0 million gain related to a legal settlement.

# Newpark Resources, Inc. Condensed Consolidated Balance Sheets (Unaudited)

(In thousands, except share data)	D	ecember 31, 2021	December 31, 2020
ASSETS			 
Cash and cash equivalents	\$	24,088	\$ 24,197
Receivables, net		194,296	141,045
Inventories		155,341	147,857
Prepaid expenses and other current assets		14,787	15,081
Total current assets		388,512	328,180
Property, plant and equipment, net		260,256	277,696
Operating lease assets		27,569	30,969
Goodwill		47,283	42,444
Other intangible assets, net		24,959	25,428
Deferred tax assets		2,316	1,706
Other assets		1,991	2,769
Total assets	\$	752,886	\$ 709,192
LIABILITIES AND STOCKHOLDERS' EQUITY			
Current debt	\$	19,210	\$ 67,472
Accounts payable		84,585	49,252
Accrued liabilities		46,597	 36,934
Total current liabilities		150,392	153,658
Long-term debt, less current portion		95,593	19,690
Noncurrent operating lease liabilities		22,352	25,068
Deferred tax liabilities		11,819	13,368
Other noncurrent liabilities		10,344	 9,376
Total liabilities		290,500	221,160
Common stock, \$0.01 par value (200,000,000 shares authorized and 109,330,733 and 107,587,786			
shares issued, respectively)		1,093	1,076
Paid-in capital		634,929	627,031
Accumulated other comprehensive loss		(61,480)	(54,172)
Retained earnings		24,345	50,937
Treasury stock, at cost (16,981,147 and 16,781,150 shares, respectively)		(136,501)	 (136,840)
Total stockholders' equity		462,386	 488,032
Total liabilities and stockholders' equity	\$	752,886	\$ 709,192

# Newpark Resources, Inc. Condensed Consolidated Statements of Cash Flows (Unaudited)

Cash Blows from operating activities:   Net loss   S (25,526)   S (80,696)     Adjustments to reconcile net loss to net cash provided by (used in) operations:		Tv	velve Months Ended	December 31,
Not loss         \$ (25,526)         \$ (80,696)           Adjustments to reconcile en loss to net cash provided by (used in) operations:         3         25,072           Depreciation and amortization         42,225         45,314           Stock-based compensation expense         7,926         6,578           Provision for deferred income taxes         (1,209)         (1,835)           Credit loss expense         664         1,427           Gain on sinsurance recovery         (849)         ——           Gáni Joss on extinguishment of debt         4,00         (419)           Amortization of original issue discount and debt issuance costs         (7,182)         (7,182)         (8,03)           Change in assests and liabilities         (10,33)         30,898         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80)         (10,000)         (80,80) <th< th=""><th>(In thousands)</th><th></th><th></th><th></th></th<>	(In thousands)			
Adjustments to reconcile net loss to net cash provided by (used in) operations:         —         2.50 cm           Impairments and other non-cash charges         7.92         45.31           Stock-based compensation expense         7.92         6.578           Provision for deferred income taxes         (1.209)         (18.850)           Credit loss expense         66 4         1.427           Gain on sale of a saests         (7.182)         (6.531)           Gain on insurance recovery         (849)         —           (Gain) loss on extinguishment of debt         1.00         (419)           Amortization of original issue discount and debt issuance costs         3,707         5,152           Change in assets and liabilities:         (61,283)         7.994           (Increase) decrease in inventories         (61,333)         3,889           (Increase) decrease in inventories         (10,336)         36,341         (29,457)           Increase (decrease) in accounts payable         36,341         (29,457)           Increase (decrease) in accounts pa	Cash flows from operating activities:			
Impairments and other non-cash charges         25,072           Depreciation and amortization         42,225         45,314           Stock-based compensation expense         7,926         6,578           Provision for deferred income taxes         (1,09)         (1,859)           Credit loss expense         664         1,427           Gain on sale of assets         (7,182)         (6,531)           Gain on insurance recovery         (849)         —           (Gain) loss on extinguishment of debt         1,000         (419)           Amortization of original issue discount and debt issuance costs         (1,000         (419)           Change in assets and Habilities:         (61,283)         70,994           (Increase) decrease in inventories         (10,336)         39,889           Increase) decrease in inventories         (10,336)         39,889           Increase (decrease) in accounts payable         (726)         (666)           Increase (decrease) in accounts payable         (30,31)         35,791           Cash flows from investing activities         (21,233)         (1,5794)           Rule asset provided by (used in) operating activities         (30,33)         35,791           Cash flows from investing activities         (21,793)         (1,5794)           <	Net loss	\$	(25,526) \$	(80,696)
Depreciation and amortization         42.255         45.314           Stock-based compensation expense         7.926         6.578           Provision for deferred income taxes         (1,209)         (18,850)           Card in on sale of asserts         (7,182)         (6,531)           Gain on sale of asserts         (7,182)         (6,531)           Gain on sile of original issue discount and debt issuance costs         3,707         5,152           Change in asserts and liabilities:         (10,336)         39,889           (Increase) decrease in inventories         (10,336)         39,889           (Increase) decrease in necroult liabilities and other         12,235         (1,995)           (Increase) decrease in necroult liabilities and other         12,235         (1,995)           (Net cash provided by (used in) operating activities         (21,793)         (15,794)           (Sating activities	Adjustments to reconcile net loss to net cash provided by (used in) operations:			
Stock-based compensation expense         7,926         6,578           Provision for deferred income taxes         (1,209)         (18,850)           Credit loss expense         664         1,427           Gain on insurance recovery         (849)         —           Gain on insurance recovery         (849)         —           Gain on insurance recovery         (849)         —           Gain join some extinguishment of debt         1,000         (419)           Amortization of original issue discount and debt issuance costs         3,707         515           Change in assets and liabilities:         (10,336)         39,889           Increase) decrease in invertivables         (10,336)         39,889           Increase (decrease) in accounts payable         (10,336)         30,341         (29,457)           Increase (decrease) in accounts payable         3,341         (29,457)         (10,500)         50,700           Net cash provided by (used in) operating activities         30,301         55,791         55,791           Cash flows from investing activities         (21,793)         (15,794)         1,793         1,793         1,793         1,793         1,793         1,793         1,793         1,793         1,793         1,793         1,799         1,799	Impairments and other non-cash charges		_	25,072
Provision for deferred income taxes         (1,209)         (18,850)           Credit loss expense         (664         1,427           Gain on sale of assets         (7,82)         (6,531)           Gain on insurance recovery         (849)         —           (Gain) loss on extinguishment of debt         1,000         (419)           Amortization of original issue discount and debt issuance costs         3,707         5,152           Change in assets and liabilities:         (61,283)         70,994           (Increase) decrease in reventables         (10,336)         39,889           Increase in decrease in inventories         (10,336)         39,889           Increase in observation accounts payable         36,341         (29,457)           Increase (decrease) in accounts payable         30,313         55,791           Net cash provided by (used in) operating activities         3(2,153)         55,791           Cash flows from investing activities         (21,793)         (15,794)           Business acquisitions, net of cash acquired         (21,793)         (15,794)           Business acquisitions, net of cash acquired         (21,793)         (23,793)           Proceeds from insurance property claim         1,599         1,239           Proceeds from insurance property claim         2,	Depreciation and amortization		42,225	45,314
Credit loss expense         664         1.427           Gain on insale of assets         (7,182)         (6,331)           Gain on insurance recovery         (849)         —           (Gain) ploss on extinguishment of debt         1,000         (419)           Amortization of original issue discount and debt issuance costs         3,707         5,152           Change in assets and liabilities:         (10,336)         39,889           (Increase) decrease in inventories         (10,336)         39,889           Increase (decrease) in accounts payable         (726)         (686)           Increase (decrease) in accrued liabilities and other         12,235         (1,996)           Net cash provided by (used in) operating activities         3,013         55,791           Cash flows from investing activities         (21,793)         (15,794)           Rusiness acquisitions, net of cash acquired         (13,434)         —           Proceeds from insurance property, plant and equipment         15,999         12,399           Proceeds from insurance property, plant and equipment         15,999         12,399           Proceeds from insurance property claim         28,151         3,395           Proceeds from financing activities         286,154         173,794           Payment on financing activities <td>Stock-based compensation expense</td> <td></td> <td>7,926</td> <td>6,578</td>	Stock-based compensation expense		7,926	6,578
Gain on sale of assets         (7,182)         (6,531)           Gain on insurance recovery         (849)         —           (Gain) loss on extinguishment of debt         1,000         (419)           Amorization of original issue discount and debt issuance costs         3,707         5,152           Change in assets and liabilities:         (10,236)         39,889           (Increase) decrease in receivables         (61,283)         70,994           (Increase) decrease in inventories         (61,283)         70,994           (Increase) decrease in inventories         (726)         (686)           Increase (decrease) in accounts payable         36,341         (29,457)           Increase (decrease) in accruel liabilities and other         12,235         (1,996)           Net cash provided by (used in) operating activities         30,303         55,791           Capital expenditures         (21,793)         (15,794)           Business acquisitions, net of cash acquired         (13,434)         —           Proceeds from insurance property claim         1,599         12,399           Proceeds from insurance property claim         1,753         —           Net cash used in investing activities         286,154         173,794           Payment on lines of credit         286,154 <td< td=""><td>Provision for deferred income taxes</td><td></td><td>(1,209)</td><td>(18,850)</td></td<>	Provision for deferred income taxes		(1,209)	(18,850)
Gain on insurance recovery         (849)         —           (Gain) loss on extinguishment of debt         1,000         (419)           Amortization of original issue discount and debt issuance costs         3,707         5,152           Change in assets and liabilities:         (61,283)         70,994           (Increase) decrease in inventories         (10,336)         39,889           Increase (decrease) in accounts payable         36,341         (29,457)           Increase (decrease) in account jayable         36,341         (29,457)           Net ash provided by (used in) operating activities         21,399         12,399           Proceeds from insurance property claim         1,759         29,399           Porteash from financing acti	Credit loss expense		664	1,427
Gain) loss on extinguishment of debt         1,000         (419)           Amortization of original issue discount and debt issuance costs         3,707         5,152           Change in assets and liabilities:         (10,283)         70,994           (Increase) decrease in receivables         (10,336)         39,889           Increase in other assets         (726)         (686           Increase (decrease) in accounts payable         36,341         (29,457)           Increase (decrease) in accounts payable         36,341         (29,457)           Increase (decrease) in accounts payable         36,313         55,791           Net cash provided by (used in) operating activities         2         (1,936)         (1,596)           Respectively         (21,793)         (15,794)         (15,794)           Business acquisitions, net of cash acquired         (13,434)         —           Proceeds from insurance property claim         15,999         12,399           Proceeds from insurance property claim         1,753         —           Net cash used in investing activities         (17,475)         (3,395)           Cash flows from financing activities         (28,157)         (22,178)           Payments on lines of credit         286,154         173,794           Payments on lines of c	Gain on sale of assets		(7,182)	(6,531)
Amortization of original issue discount and debt issuance costs         3,707         5,152           Change in assets and liabilities:	Gain on insurance recovery		(849)	_
Change in assets and liabilities:         (Increase) decrease in receivables         (61,283)         70,994           (Increase) decrease in receivables         (10,336)         39,888           Increase decrease in inventories         (686)           Increase in other assets         (726)         (686)           Increase (decrease) in accrued liabilities and other         12,235         (1,996)           Net cash provided by (used in) operating activities         (30,13)         55,791           Cash flows from investing activities:         21,793         (15,794)           Capital expenditures         (21,793)         (15,794)           Business acquisitions, net of cash acquired         (13,434)         —           Proceeds from sale of property, plant and equipment         15,999         12,399           Proceeds from insurance property claim         1,753         —           Net cash used in investing activities         (17,475)         (3,395)           Cash flows from financing activities         286,154         173,794           Payments on lines of credit         (208,575)         (221,781)           Purchases of Convertible Notes         (28,137)         (29,124)           Payments on Convertible Notes         (28,137)         (29,124)           Proceeds from term loan         8	(Gain) loss on extinguishment of debt		1,000	(419)
(Increase) decrease in receivables         (61,283)         70,994           (Increase) decrease in inventories         (10,336)         39,889           Increase in other assets         (726)         (686)           Increase (decrease) in accounts payable         36,341         (29,457)           Increase (decrease) in account liabilities and other         12,235         (1,996)           Net cash provided by (used in) operating activities         30,103         55,791           Cashiflows from investing activities         (21,793)         (15,794)           Business acquisitions, net of cash acquired         (13,434)         —           Proceeds from sale of property, plant and equipment         15,999         12,399           Proceeds from sale of property claim         15,999         12,399           Proceeds from investing activities         (17,475)         (3,395)           Pote cash used in investing activities         286,154         173,794           Payments on lines of credit         286,154         173,794           Payments on lines of credit         286,154         173,794           Payments on Convertible Notes         (28,137)         (29,124)           Payment on Convertible Notes         (38,567)         —           Proceeds from financing obligation         8,004	Amortization of original issue discount and debt issuance costs		3,707	5,152
(Increase) decrease in inventories         (10,336)         39,889           Increase in other assets         (726)         (666)           Increase (decrease) in accounts payable         36,341         (29,457)           Increase (decrease) in accounts payable         36,341         (29,457)           Increase (decrease) in accounts payable         30,303         55,791           Vex cash provided by (used in) operating activities         (21,793)         (15,794)           Capital expenditures         (21,793)         (15,794)           Business acquisitions, net of cash acquired         (13,434)         —           Proceeds from sale of property, plant and equipment         15,999         12,399           Proceeds from insurance property claim         1,753         —           Net cash used in investing activities         (7,475)         (3,395)           Cash flows from financing activities         (27,475)         (3,395)           Cash flows from financing activities         286,154         173,794           Payments on lines of credit         286,154         173,794           Payment on Convertible Notes         (28,137)         (29,128)           Purchases of Convertible Notes         (38,567)         —           Proceeds from financing obligation         8,258         — </td <td>Change in assets and liabilities:</td> <td></td> <td></td> <td></td>	Change in assets and liabilities:			
Increase in other assets         (726)         (686)           Increase (decrease) in accounts payable         36,341         (29,457)           Increase (decrease) in accounts payable         12,235         (1,996)           Increase (decrease) in accounts payable         (3,013)         55,791           Cash flows from investing activities	(Increase) decrease in receivables		(61,283)	70,994
Increase (decrease) in accounts payable Increase (decrease) in account liabilities and other 12,235 (1,996)         (29,457)           Net cash provided by (used in) operating activities         12,235 (1,996)           Cash flows from investing activities:         2           Capital expenditures         (21,793) (15,794)           Business acquisitions, net of cash acquired         (13,434) (19,99)         12,399           Proceeds from sale of property, plant and equipment         15,999 (17,996)         12,399           Proceeds from insurance property claim         1,753 (17,475)         -           Net cash used in investing activities         286,154 (17,475)         173,794           Poceeds from financing activities         286,154 (17,475)         173,794           Payments on lines of credit         (208,575) (221,781)         (221,781)           Purchase of Convertible Notes         (28,137) (29,124)         (29,124)           Payment on Convertible Notes         (28,137) (29,124)         (29,124)           Payment on Financing obligation         8,058 (19,124)         (29,124)           Poceeds from financing obligation         8,004 (14,48) (333)         (336)           Purchases of treasury stock         (3,96) (497)         (497)           Net cash provided by (used in) financing activities         (1,779) (970)           Ret	(Increase) decrease in inventories		(10,336)	39,889
Increase (decrease) in accrued liabilities and other         12,235         (1,996)           Net cash provided by (used in) operating activities         (3,013)         55,791           Cash flows from investing activities         (21,793)         (15,794)           Business acquisitions, net of cash acquired         (13,434)         —           Proceeds from sale of property, plant and equipment         15,999         12,399           Proceeds from insurance property claim         (17,475)         (3,395)           Cash flows from financing activities         286,154         173,794           Possibly flow from financing activities         286,154         173,794           Payments on lines of credit         286,154         173,794           Payments on lines of credit         (28,137)         (29,124)           Purchases of Convertible Notes         (28,137)         (29,124)           Payment on Convertible Notes         (38,567)         —           Proceeds from financing obligation         8,054         —           Poceeds from financing obligation         8,004         —           Pote issuance costs         (2,95)         —           Purchases of treasury stock         (3,986)         (497)           Put cash provided by (used in) financing activities         (1,779) <t< td=""><td>Increase in other assets</td><td></td><td>(726)</td><td>(686)</td></t<>	Increase in other assets		(726)	(686)
Net cash provided by (used in) operating activities         (3,013)         55,791           Cash flows from investing activities:         (21,793)         (15,794)           Capital expenditures         (21,793)         (15,794)           Business acquisitions, net of cash acquired         (13,434)         —           Proceeds from sale of property, plant and equipment         15,999         12,399           Proceeds from insurance property claim         1,753         —           Net cash used in investing activities         (17,475)         (3,395)           Cash flows from financing activities         286,154         173,794           Borrowings on lines of credit         286,154         173,794           Payment on lines of credit         286,154         173,794           Payment on Convertible Notes         (28,137)         (29,124)           Payment on Convertible Notes         (38,567)         —           Proceeds from term loan         8,258         —           Proceeds from financing obligation         8,004         —           Debt issuance costs         (295)         —           Purchases of treasury stock         (1,448)         (333)           Other financing activities         (3,986)         (497)           Net cash provided by (used in) fi	Increase (decrease) in accounts payable		36,341	(29,457)
Cash flows from investing activities:           Capital expenditures         (21,793)         (15,794)           Business acquisitions, net of cash acquired         (13,434)         —           Proceeds from sale of property, plant and equipment         15,999         12,399           Proceeds from insurance property claim         1,753         —           Net cash used in investing activities         (17,475)         (3,395)           Cash flows from financing activities         286,154         173,794           Porceads from financing activities         286,154         173,794           Payments on lines of credit         (28,377)         (221,781)           Purchases of Convertible Notes         (28,137)         (29,124)           Payment on Convertible Notes         (38,567)         —           Proceeds from term loan         8,258         —           Proceeds from financing obligation         8,004         —           Purchases of treasury stock         (1,448)         (33)           Other financing activities         (1,448)         (33)           Net cash provided by (used in) financing activities         21,408         (77,941)           Effect of exchange rate changes on cash         (1,779)         (970)           Net decrease in cash, cash equivalent	Increase (decrease) in accrued liabilities and other		12,235	(1,996)
Capital expenditures         (21,793)         (15,794)           Business acquisitions, net of cash acquired         (13,434)         —           Proceeds from sale of property, plant and equipment         15,999         12,399           Proceeds from insurance property claim         1,753         —           Net cash used in investing activities         (17,475)         (3,395)           Cash flows from financing activities         286,154         173,794           Porceeds from financing activities         (208,575)         (221,781)           Payments on lines of credit         (208,575)         (221,781)           Purchases of Convertible Notes         (28,137)         (29,124)           Payment on Convertible Notes         (38,567)         —           Proceeds from term loan         8,258         —           Proceeds from financing obligation         8,004         —           Debt issuance costs         (295)         —           Purchases of treasury stock         (1,448)         (333)           Other financing activities         (3,986)         (497)           Net cash provided by (used in) financing activities         21,408         (77,941)           Effect of exchange rate changes on cash         (859)         (26,515)           Cash, cash equiva	Net cash provided by (used in) operating activities		(3,013)	55,791
Business acquisitions, net of cash acquired         (13,434)         —           Proceeds from sale of property, plant and equipment         15,999         12,399           Proceeds from insurance property claim         1,753         —           Net cash used in investing activities         (17,475)         (3,395)           Cash flows from financing activities:         Separate Cash (17,475)         (2,395)           Borrowings on lines of credit         286,154         173,794           Payments on lines of credit         (208,575)         (221,781)           Purchases of Convertible Notes         (28,137)         (29,124)           Payment on Convertible Notes         (38,567)         —           Proceeds from term loan         8,258         —           Proceeds from financing obligation         8,004         —           Debt issuance costs         (295)         —           Purchases of treasury stock         (1,448)         (333)           Other financing activities         (3,986)         (497)           Net cash provided by (used in) financing activities         (1,779)         (970)           Effect of exchange rate changes on cash         (859)         (26,515)           Cash, cash equivalents, and restricted cash at beginning of period         30,348         56,863	Cash flows from investing activities:			
Proceeds from sale of property, plant and equipment         15,999         12,399           Proceeds from insurance property claim         1,753         —           Net cash used in investing activities         (17,475)         (3,395)           Cash flows from financing activities:         Section of the control of the	Capital expenditures		(21,793)	(15,794)
Proceeds from insurance property claim         1,753         —           Net cash used in investing activities         (17,475)         (3,395)           Cash flows from financing activities:           Borrowings on lines of credit         286,154         173,794           Payments on lines of credit         (208,575)         (221,781)           Purchases of Convertible Notes         (28,137)         (29,124)           Payment on Convertible Notes         (38,567)         —           Proceeds from term loan         8,258         —           Proceeds from financing obligation         8,004         —           Debt issuance costs         (295)         —           Purchases of treasury stock         (1,448)         (333)           Other financing activities         (3,986)         (497)           Net cash provided by (used in) financing activities         21,408         (77,941)           Effect of exchange rate changes on cash         (1,779)         (970)           Net decrease in cash, cash equivalents, and restricted cash         (859)         (26,515)           Cash, cash equivalents, and restricted cash at beginning of period         30,348         56,863	Business acquisitions, net of cash acquired		(13,434)	_
Net cash used in investing activities         (17,475)         (3,395)           Cash flows from financing activities:         286,154         173,794           Borrowings on lines of credit         (208,575)         (221,781)           Payments on lines of credit         (208,575)         (221,781)           Purchases of Convertible Notes         (28,137)         (29,124)           Payment on Convertible Notes         (38,567)         —           Proceeds from term loan         8,258         —           Proceeds from financing obligation         8,004         —           Debt issuance costs         (295)         —           Purchases of treasury stock         (1,448)         (333)           Other financing activities         (3,986)         (497)           Net cash provided by (used in) financing activities         21,408         (77,941)           Effect of exchange rate changes on cash         (1,779)         (970)           Net decrease in cash, cash equivalents, and restricted cash         (859)         (26,515)           Cash, cash equivalents, and restricted cash at beginning of period         30,348         56,863	Proceeds from sale of property, plant and equipment		15,999	12,399
Cash flows from financing activities:         Borrowings on lines of credit       286,154       173,794         Payments on lines of credit       (208,575)       (221,781)         Purchases of Convertible Notes       (28,137)       (29,124)         Payment on Convertible Notes       (38,567)       —         Proceeds from term loan       8,258       —         Proceeds from financing obligation       8,004       —         Debt issuance costs       (295)       —         Purchases of treasury stock       (1,448)       (333)         Other financing activities       (3,986)       (497)         Net cash provided by (used in) financing activities       21,408       (77,941)         Effect of exchange rate changes on cash       (1,779)       (970)         Net decrease in cash, cash equivalents, and restricted cash       (859)       (26,515)         Cash, cash equivalents, and restricted cash at beginning of period       30,348       56,863	Proceeds from insurance property claim		1,753	_
Borrowings on lines of credit       286,154       173,794         Payments on lines of credit       (208,575)       (221,781)         Purchases of Convertible Notes       (28,137)       (29,124)         Payment on Convertible Notes       (38,567)       —         Proceeds from term loan       8,258       —         Proceeds from financing obligation       8,004       —         Debt issuance costs       (295)       —         Purchases of treasury stock       (1,448)       (333)         Other financing activities       (3,986)       (497)         Net cash provided by (used in) financing activities       21,408       (77,941)         Effect of exchange rate changes on cash       (859)       (26,515)         Net decrease in cash, cash equivalents, and restricted cash at beginning of period       30,348       56,863	Net cash used in investing activities		(17,475)	(3,395)
Payments on lines of credit       (208,575)       (221,781)         Purchases of Convertible Notes       (28,137)       (29,124)         Payment on Convertible Notes       (38,567)       —         Proceeds from term loan       8,258       —         Proceeds from financing obligation       8,004       —         Debt issuance costs       (295)       —         Purchases of treasury stock       (1,448)       (333)         Other financing activities       (3,986)       (497)         Net cash provided by (used in) financing activities       21,408       (77,941)         Effect of exchange rate changes on cash       (1,779)       (970)         Net decrease in cash, cash equivalents, and restricted cash       (859)       (26,515)         Cash, cash equivalents, and restricted cash at beginning of period       30,348       56,863	Cash flows from financing activities:			
Purchases of Convertible Notes       (28,137)       (29,124)         Payment on Convertible Notes       (38,567)       —         Proceeds from term loan       8,258       —         Proceeds from financing obligation       8,004       —         Debt issuance costs       (295)       —         Purchases of treasury stock       (1,448)       (333)         Other financing activities       (3,986)       (497)         Net cash provided by (used in) financing activities       21,408       (77,941)         Effect of exchange rate changes on cash       (1,779)       (970)         Net decrease in cash, cash equivalents, and restricted cash at beginning of period       (859)       (26,515)         Cash, cash equivalents, and restricted cash at beginning of period       30,348       56,863	Borrowings on lines of credit		286,154	173,794
Payment on Convertible Notes (38,567) — Proceeds from term loan 8,258 — Proceeds from financing obligation 8,004 — Debt issuance costs (295) — Purchases of treasury stock (1,448) (333) Other financing activities (3,986) (497)  Net cash provided by (used in) financing activities 21,408 (77,941)  Effect of exchange rate changes on cash (1,779) (970)  Net decrease in cash, cash equivalents, and restricted cash (859) (26,515) Cash, cash equivalents, and restricted cash at beginning of period 30,348 56,863	Payments on lines of credit		(208,575)	(221,781)
Proceeds from term loan 8,258 — Proceeds from financing obligation 8,004 — Debt issuance costs (295) — Purchases of treasury stock (1,448) (333) Other financing activities (3,986) (497) Net cash provided by (used in) financing activities 21,408 (77,941)  Effect of exchange rate changes on cash (1,779) (970)  Net decrease in cash, cash equivalents, and restricted cash (859) (26,515) Cash, cash equivalents, and restricted cash at beginning of period 30,348 56,863	Purchases of Convertible Notes		(28,137)	(29,124)
Proceeds from financing obligation 8,004 — Debt issuance costs (295) — Purchases of treasury stock (1,448) (333) Other financing activities (3,986) (497)  Net cash provided by (used in) financing activities 21,408 (77,941)  Effect of exchange rate changes on cash (1,779) (970)  Net decrease in cash, cash equivalents, and restricted cash (859) (26,515) Cash, cash equivalents, and restricted cash at beginning of period 30,348 56,863	Payment on Convertible Notes		(38,567)	_
Debt issuance costs (295) — Purchases of treasury stock (1,448) (333) Other financing activities (3,986) (497)  Net cash provided by (used in) financing activities (1,77941)  Effect of exchange rate changes on cash (1,779) (970)  Net decrease in cash, cash equivalents, and restricted cash (859) (26,515) Cash, cash equivalents, and restricted cash at beginning of period (30,348) 56,863	Proceeds from term loan		8,258	_
Purchases of treasury stock (1,448) (333) Other financing activities (3,986) (497)  Net cash provided by (used in) financing activities 21,408 (77,941)  Effect of exchange rate changes on cash (1,779) (970)  Net decrease in cash, cash equivalents, and restricted cash (859) (26,515) Cash, cash equivalents, and restricted cash at beginning of period 30,348 56,863	Proceeds from financing obligation		8,004	_
Other financing activities(3,986)(497)Net cash provided by (used in) financing activities21,408(77,941)Effect of exchange rate changes on cash(1,779)(970)Net decrease in cash, cash equivalents, and restricted cash(859)(26,515)Cash, cash equivalents, and restricted cash at beginning of period30,34856,863	Debt issuance costs		(295)	_
Net cash provided by (used in) financing activities21,408(77,941)Effect of exchange rate changes on cash(1,779)(970)Net decrease in cash, cash equivalents, and restricted cash(859)(26,515)Cash, cash equivalents, and restricted cash at beginning of period30,34856,863	Purchases of treasury stock		(1,448)	(333)
Net cash provided by (used in) financing activities21,408(77,941)Effect of exchange rate changes on cash(1,779)(970)Net decrease in cash, cash equivalents, and restricted cash(859)(26,515)Cash, cash equivalents, and restricted cash at beginning of period30,34856,863	Other financing activities		(3,986)	(497)
Net decrease in cash, cash equivalents, and restricted cash Cash, cash equivalents, and restricted cash at beginning of period 30,348 56,863	Net cash provided by (used in) financing activities		21,408	(77,941)
Cash, cash equivalents, and restricted cash at beginning of period 30,348 56,863	Effect of exchange rate changes on cash		(1,779)	(970)
Cash, cash equivalents, and restricted cash at beginning of period 30,348 56,863	Net decrease in cash, cash equivalents, and restricted cash		(859)	(26,515)
<del></del>			30,348	· · ·
	Cash, cash equivalents, and restricted cash at end of period	\$	29,489 \$	

#### Newpark Resources, Inc. Non-GAAP Reconciliations (Unaudited)

To help understand the Company's financial performance, the Company has supplemented its financial results that it provides in accordance with generally accepted accounting principles ("GAAP") with non-GAAP financial measures. Such financial measures include earnings before interest, taxes, depreciation and amortization ("EBITDA"), EBITDA Margin, Free Cash Flow, Net Debt, and the Ratio of Net Debt to Capital.

We believe these non-GAAP financial measures are frequently used by investors, securities analysts and other parties in the evaluation of our performance and liquidity with that of other companies in our industry. Management uses these measures to evaluate our operating performance, liquidity and capital structure. In addition, our incentive compensation plan measures performance based on our consolidated EBITDA, along with other factors. The methods we use to produce these non-GAAP financial measures may differ from methods used by other companies. These measures should be considered in addition to, not as a substitute for, financial measures prepared in accordance with GAAP.

#### **EBITDA and EBITDA Margin**

The following tables reconcile the Company's net income (loss) or segment operating income (loss) calculated in accordance with GAAP to the non-GAAP financial measure of EBITDA:

Consolidated			Thre	e Months Ended	<b>Twelve Months Ended</b>					
(In thousands)	Dec	ember 31, 2021	S	eptember 30, 2021	De	cember 31, 2020	De	cember 31, 2021		December 31, 2020
Net income (loss) (GAAP) (1)	\$	(3,681)	\$	(10,485)	\$	(18,434)	\$	(25,526)	\$	(80,696)
Interest expense, net		2,057		2,176		2,462		8,805		10,986
Provision (benefit) for income taxes		1,879		2,011		(580)		7,293		(11,883)
Depreciation and amortization		10,216		10,516		11,128		42,225		45,314
EBITDA (non-GAAP) (1)	\$	10,471	\$	4,218	\$	(5,424)	\$	32,797	\$	(36,279)

<sup>(1)</sup> See above for charges included.

# Newpark Resources, Inc. Non-GAAP Reconciliations (Continued) (Unaudited)

Fluids Systems		Th	ree Months Ended	l		Twelve Months Ended				
(In thousands)	December 31, 2021		September 30, 2021		December 31, 2020		December 31, 2021	D	ecember 31, 2020	
Operating income (loss) (GAAP) (1)	\$ 932	\$	(6,646)	\$	(20,119)	\$	(19,012)	\$	(66,403)	
Depreciation and amortization	4,292		4,421		4,869		17,877		20,555	
EBITDA (non-GAAP) (1)	5,224		(2,225)		(15,250)		(1,135)		(45,848)	
Revenues	127,892		107,955		79,430		420,789		354,608	
Operating Margin (GAAP)	0.7 %		(6.2)%		(25.3)%		(4.5)%		(18.7)%	
EBITDA Margin (non-GAAP)	4.1 %		(2.1)%		(19.2)%		(0.3)%		(12.9)%	

<sup>(1)</sup> See above for charges included.

Industrial Solutions	Three Months Ended Twelve Mon							nths E	ıths Ended		
(In thousands)	Dec	ember 31, 2021		September 30, 2021		December 31, 2020		December 31, 2021	D	ecember 31, 2020	
Operating income (GAAP)	\$	8,357	\$	8,103	\$	9,531	\$	39,733	\$	13,459	
Depreciation and amortization		5,230		4,993		5,186		20,399		20,427	
EBITDA (non-GAAP)		13,587		13,096		14,717		60,132		33,886	
Revenues		51,671		43,842		50,275		193,992		138,017	
Operating Margin (GAAP)		16.2 %		18.5 %		19.0 %		20.5 %		9.8 %	
EBITDA Margin (non-GAAP)		26.3 %		29.9 %		29.3 %		31.0 %		24.6 %	

#### Newpark Resources, Inc. Non-GAAP Reconciliations (Continued) (Unaudited)

# Free Cash Flow

The following table reconciles the Company's net cash provided by (used in) operating activities calculated in accordance with GAAP to the non-GAAP financial measure of the Company's free cash flow:

Consolidated			Thr	ee Months Ende	Twelve Months Ended					
(In thousands)	De	ecember 31, 2021		September 30, 2021	]	December 31, 2020		December 31, 2021		December 31, 2020
Net cash provided by (used in) operating activities (GAAP)	\$	(16,683)	\$	(12,167)	\$	15,498	\$	(3,013)	\$	55,791
Capital expenditures		(2,690)		(8,626)		(1,185)		(21,793)		(15,794)
Proceeds from sale of property, plant and equipment		4,269		2,522		1,902		15,999		12,399
Free Cash Flow (non-GAAP)	\$	(15,104)	\$	(18,271)	\$	16,215	\$	(8,807)	\$	52,396

# **Ratio of Net Debt to Capital**

The following table reconciles the Company's ratio of total debt to capital calculated in accordance with GAAP to the non-GAAP financial measure of the Company's ratio of net debt to capital:

(In thousands)		December 31, 2021	December 31, 2020		
Current debt	\$	19,210	\$	67,472	
Long-term debt, less current portion		95,593		19,690	
Total Debt		114,803		87,162	
Total stockholders' equity		462,386		488,032	
Total Capital	\$	577,189	\$	575,194	
Ratio of Total Debt to Capital	_	19.9 %		15.2 %	
Total Debt	\$	114,803	\$	87,162	
Less: cash and cash equivalents		(24,088)		(24,197)	
Net Debt		90,715		62,965	
Total stockholders' equity		462,386		488,032	
Total Capital, Net of Cash	\$	553,101	\$	550,997	
Ratio of Net Debt to Capital		16.4 %	-	11.4 %	

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